



Monthly Executive Committee Meeting - Open Session

University of California College of the Law, San Francisco
333 Golden Gate Ave. Room 203 San Francisco, CA 94102
2025-11-17 10:00 - 11:00 PST

Table of Contents

1. Roll Call

Director Courtney Greene Power, Chair
Director Albert Zecher, Vice Chair
Director Shashi Deb
Director Andrew Houston
Director Chip Robertson

2. Public Comment

(10 minutes) This is an opportunity for members of the public to comment on agenda items. Public comment on any agenda item will be limited to no more than three minutes per speaker and 10 minutes total. Groups or organizations that wish to comment on a particular item are encouraged to have a single representative speak for no more than three minutes. These limits can be varied at the discretion of the Chair. Persons who wish to speak on matters not on the agenda should make their request in writing to the General Counsel and Secretary of the College.

3. Approval of Prior Meeting Minutes.....2

Approval of Minutes from October 27, 2025

Monthly Executive Committee Meeting 10-27-25 Open Session Minutes.docx.....2

4. Adjournment



Monthly Executive Committee Meeting - Open Session Minutes

University of California College of the Law, San Francisco

October 27, 2025

University of California College of the Law, 333 Golden Gate Ave. Room 404, San Francisco San Francisco, CA 94102. Participants and members of the public were also able join the open session via the web link or dial-in numbers listed in the public notice of this meeting linked here: <https://www.uclawsf.edu/our-story/board-of-directors/board-meeting-notices-agendas-and-materials/>.

1. Roll Call

The Chair called the open session to at 9 a.m., and the Acting Secretary called the roll.

Committee Members Present

Director Courtney Greene Power, Chair

Director Shashi Deb (joined at 9:01 a.m.)

Director Andrew Houston

Director Chip Robertson

Committee Members Absent

Director Albert Zecher, Vice Chair

Other Directors Present

Director C. Don Clay

Staff Participating

Chancellor & Dean David Faigman

Chief Operating Officer Rhiannon Bailard

Legal & Executive Assistant Yleana Escalante

Chief Communications Officer John Kepley

Provost & Academic Dean Morris Ratner, Acting Secretary

Chief Financial Officer David Seward

2. Public Comment

The Chair invited public comment. No member of the public offered comment.

3. Approval of Prior Meeting Minutes

Motion:

The Chair made a motion to approve the August 11, 2025 open session meeting minutes.

Motion made and seconded. Motion carried.

4. Report of the Supplemental Plan Strategic Working Group

Dean Faigman noted that the materials included a retrospective look at the 2020 Dean Faigman summarized the retrospective review of the 2020 strategic plan found in the meeting materials, which serves as the foundation for current work. He explained the draft prospective report is being developed, including sections led by Mr. Seward and Deputy CFO Sandra Plenski on budget and fiscal health, and by Dean Ratner and himself on expanding academic programs. They expect a draft for the December Board meeting and a faculty retreat in January for further input. The report will address federal loan caps, other aspects of the “Big Beautiful Bill,” and fiscal planning as ongoing priorities.

Mr. Seward reported significant progress over the past five years, noting strengthened school capacity and relevance. He described upcoming Finance Committee work focused on reserve policy, as suggested by Director Clay, and emphasized sustaining capital and financial strength as priorities.

Dean Ratner thanked the Board for endorsing a thorough review process and emphasized the value of coordinated financial and academic planning and reporting. He reflected on recent major changes, such as the College's name, the COVID-19 pandemic, and the rise of artificial intelligence. He stated that supplemental strategic planning has become essential to the College's operations. Strategic planning efforts will continue to address federal loans and artificial intelligence in addition to financial priorities.

Director Power encouraged Directors and committee members to thoroughly review the materials, stressing their importance for understanding recent changes and shaping future planning. She suggested the next strategic plan should focus on fewer, more targeted initiatives and highlighted the impact of the “Big Beautiful Bill” on operational decisions. She reminded the group that open meeting rules must apply to discussions while supporting effective working group functioning.

Director Deb expressed appreciation for the report, describing it as comprehensive and insightful. She identified unpredictability as a recurring challenge, pointing to shifts in ranking systems, bar exam revisions, and employment metrics. She asked how the College can best prepare students amid such rapid change.

Dean Ratner suggested that the College should be attentive to third-party entities' measures of excellence because they have practical impacts on student and employee attraction and retention. But he said that the College should measure and evaluate its success by reference to its own mission, not by reference to standards set by third

parties that may not align with that mission. Dean Ratner suggested annual planning for detailed initiatives that require adaptability.

Dean Faigman agreed with Director Deb's observations. He proposed a two-tiered strategy of maintaining standards and institutional mission and at the same time remaining aware of how third parties such as ranking systems and regulatory bodies perceive and treat the institution. He emphasized the importance of investment in faculty and programs and flexibility to address regulatory and market changes. He cited ongoing work with the California Supreme Court on bar exam issues and stressed the need for the staff and faculty to remain adaptable, as shown during the pandemic.

The Committee entered closed session at 9:19 a.m. pursuant to Education Code Section 92032(b)(5).

The Chair reconvened the open session at 9:30 a.m.

The Acting Secretary reported that in closed session the Executive Committee approved the closed session minutes of its August 11, 2025 meeting.

5. Adjournment

The Chair adjourned the open session at 9:30 a.m.

Respectfully submitted,

John K. DiPaolo, Secretary